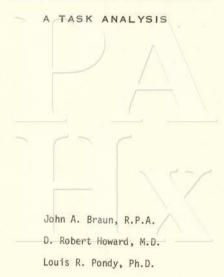
# THE PHYSICIANS ASSOCIATE:



Department of Community Health Sciences Duke University Durham, North Carolina November 1, 1971

# THE PHYSICIAN'S ASSOCIATE:

A TASK ANALYSIS

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#### ABSTRACT

It is reasonable to assume that a highly trained paramedic such as the Physician's Associate trained at Duke University will save the physician time in doing routine tasks normally done by the M.D. However, the question of exactly how much time, and in what activities the P.A. aids the doctor is non-trivial, and deserves further consideration.

A task analysis was done as a supplement to time/motion studies. Eleven graduates of the Duke University Physician's Associate Program and their physician supervisors were asked to complete questionnaires concerning the frequency and independence of tasks performed by the P.A.'s. There were three-hundred-sixty-eight tasks in the questionnaire and these were divided into six major task categories.

The analytical methods employed were designed to explore the level of independence exercised by the P.A.'s and the extent to which their skills were being utilized. The results of the analyses implied that P.A.'s working in private practice settings were performing more tasks than those working in institutions but that the levels of independence were not notably different between the two groups. However, the main purpose of the study was to test the methods of analysis, which proved to be workable.

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#### INTRODUCTION

There has been much discussion about the innovative use of allied health personnel during the past decade. The concept of the physician extendor has received a great deal of publicity and interest. Many funding agencies, both public and private, are continually pondering the possibilities of investing in the development of such personnel.

In 1965, under the direction of Dr. Eugene A. Stead, Jr., Duke University initiated the first formal physician's assistant program, now called the Physician's Associate Program, and to date sixty-eight P.A.'s have been graduated. The graduates of the first few classes have been studied, but these studies have been primarily oriented toward the social and psychological aspects of the P.A. role. <sup>1, 2</sup>

One of the most common questions asked about the P.A.'s is "what do they do?" While there is always an answer, it is usually generalized and seldom supported by factual data concerning their functional roles and task performances. In addition to a task analysis, it seemed desirable to consider the relationship of the training to the tasks performed as graduates. A study designed to gather this type of data would provide essential feedback to the program administration based on actual utilization. It would also provide an examination of patterns of delegation for efficiency operation, and delineation of the capacities and limitations of the P.A.'s.

# BACKGROUND

In order to fully understand the multiple ramifications of the study it is first necessary to have an understanding of the curriculum and the graduates. The training of the P.A. begins long before he enters the P.A. program. Each student is required to have at least 2,000 hours of patient care experience before matriculation. Many of the students have acquired their experience in the military setting, but others come from a variety of civilian occupations including laboratory technology, nursing, psychology, biology, etc.

The educational curriculum is 24 months in duration. The first nine months are devoted primarily to didactic work and the last 15 months are devoted to practical study in clinical settings. Figures 1, 2, and 3 list the courses taken by this study group.

Figure 1. Didactic courses taken by all P.A. students in first nine months.

Basic Clinical Laboratory Patient Evaluation Diagnostic Procedures Inorganic Chemistry Introduction to Radiology Anatomy & Physiology Basic Principles of Data Processing Essentials of Chemical Biology Clinical Medicine Medical Instrumentation Medical Terminology Pharmacology History, Philosophy & Ethics of Animal Surgery Medicine Electrocardiography Clinical Chemistry Community Health Psychosomatic Medicine

Figure 2. Required clinical courses.

Medical Inpatient Service or Emergency Room
Surgical Inpatient Service Outside Physician
Medical Outpatient Service or Inhalation Therapy
Surgical Outpatient Service Research Project

Figure 3. Elective clinical courses.

Gastroenterology Rheumatology
Psychosomatic Medicine Orthopedic Surgery
Urology General Pediatrics
Cardiology Ophthalmology
Neurology

While the backgrounds of the students and graduates vary extensively, the backgrounds of the P.A.'s involved in this study were quite similar. All had been in the military medical service: eight in the Navy, two in the Air Force, and one in the Army. Figure 4 briefly describes the settings in which the P.A.'s were working at the time of the study. Eleven M.D.'s and eleven P.A.'s participated in the study, but since one of the physicians never returned his questionnaire, the total sample includes only ten physicians. The sites studied included four private general practices in rural areas and five urban institutional settings. One of the private practices employs two P.A.'s and one of the institutions employs two P.A.'s. The P.A.'s in private practices function both in outpatient and inpatient settings; however (with one exception), those in institutional settings function exclusively in either an outpatient or an inpatient setting. The institutions studied included one pre-paid group practice in Washington State, one V.A. hospital in Oklahoma, one private hospital in New York State, and one state prison hospital in North Carolina. Two of the private practices studied were in North Carolina and the other two were in Vermont.

### METHODOLOGY

The detailed questionnaire used for the task analysis is a modification of the protocol of questionnaires designed by the Manpower Branch of the National Center for Health Services Research and Development. There are 368 questions which were divided into six major task categories; History Taking, Physical Examination, Laboratory Procedures, Medical Tasks, Surgical Tasks, and Other Medical Care Tasks (including administrative tasks). (See Appendix B)

The task analysis was done as a supplement to time/motion studies which were initiated in the Spring of 1970. At that time the sample sites were chosen by contacting prospective employers of the class that was to graduate in the Fall of 1970. All those who actually hired P.A.'s and agreed to cooperate in the study were included in the sample. Because this number was very small, employers of previously graduated P.A.'s were invited to participate in the study, and again, those who agreed were included. Since the available study sites were limited and it was deemed necessary to have the full cooperation of the subjects, selectivity proved unavoidable. Therefore, it should be noted that the bias of selectivity has very possibly affected the data. It should also be emphasized that major policy decisions should not be based on these data since the primary purpose of this study was to test the methodology of the analysis.

Figure 4. Brief descriptions of the practices in which the P.A.'s are employed.

- <u>P.A.'s A and B</u> work in the same practice with physician's A and B. It is a private, general practice in a rural setting in Vermont. Both P.A.'s see patients in the office and in the hospital. <u>P.A. B</u> also assists in surgery with other physician's in the area.
- <u>P.A. C</u> works with physician C in a private general practice in Vermont. He is limited in his duties at the hospital because the board of directors have not given permission for him to perform tasks there.
- <u>P.A. D</u> works with physician D and another physician who did not participate in the study. They are in a private, general practice in rural North Carolina. He has both outpatient and inpatient duties.
- <u>P.A. E</u> works with physician E in a private, general practice in rural North Carolina. He has both inpatient and outpatient responsibilities.
- <u>P.A.</u> F works with physician F and many other physicians who did not participate in the study in a prison hospital in North Carolina. His primary responsibilities are in the outpatient areas but also has some limited inpatient responsibilities.
- P.A. G works with physician G and many other physicians in an industrial outpatient clinic in Chicago. His responsibilities are in the emergency and medical clinics.
- P.A. H works with physician H and other internists in a pre-paid group practice in Washington state. He has no inpatient responsibilities. The practice is similar to a family practice.
- <u>P.A. I</u> works with physician I and physician J in a V.A. hospital in Oklahoma. His responsibilities are limited to a medical inpatient service.
- P.A. J works indirectly with physician J in a V.A. hospital in Oklahoma. His responsibilities are on a medical inpatient service but not the same one as P.A. I.
- $\underline{\mathsf{P.A.}}\ K$  works with physician K in a private hospital outpatient clinic. He has no inpatient responsibilities.

The physician questionnaire took from one to two hours to complete and the P.A. questionnaire took from two to four hours to complete because there was more to the questionnaire that just the task related questions. The remaining data, which pertained to the sociological aspects of the setting are not included in this report.

Each study site was observed for one day. The practitioners were asked prior to the visit not to alter their routine so that the observer could get an idea of the routine daily activities. During the visit the observer distributed the questionnaire and answered any questions concerning the content and sturcture. The M.D. and P.A. were asked not to consult with each other on the contents of the questionnaire.

There were some interesting observations made concerning the return rate of the questionnaires. All of the physicians and P.A.'s were asked if they could finish the questionnaires on the same day that they received them without interfering with their normal routine. Three physicians and two P.A.'s were able to do this. All were in institutions. Only half of the questionnaires were returned within the first month after distribution, and the other half required several telephone calls and letters before they were completed and returned. Twenty-one of the twenty-two questionnaires were eventually returned.

### **ANALYSIS**

Because of great interest in the current utilization of the P.A. by the M.D. and the resulting productivity, it was hypothesized that if the P.A. performed his tasks without direct supervision he could be considered more productive than if he performed them with direct supervision, the rationale being that the M.D. would be free to perform other tasks in situations where he did not have to provide direct supervision. This study was not designed to explore the quality of task performance.

Each of the P.A.'s was asked to indicate how often he performed each task at certain periods during his life-time work experience. The levels of frequency included: 0-Never, 1-Less than once a month, 2-More than once a month, and 3-Daily. They assigned these values to time periods of <a href="Before P.A. Training">Before P.A. Training</a>, <a href="During P.A. Training">During P.A. Training</a>, and <a href="After P.A. Training">After P.A. Training</a>. Each of these categories was further divided into two parts: <a href="With Supervision">With Supervision</a> and <a href="Withward Supervision">Without Supervision</a>. Consequently, for each listed task it was necessary to mark each of the six categories using the frequency values of 0 through 3 as mentioned above. It was explained that the word

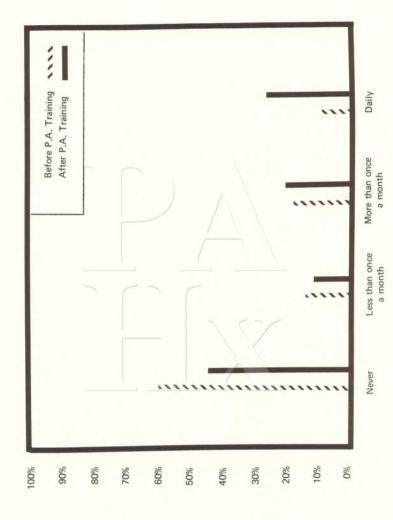
"supervision" meant direct supervision where the physician was physically present for the purpose of directing the P.A. in performing a task. The category entitled <a href="Mithout Supervision"><u>Without Supervision</u></a> included all tasks performed by the P.A. where the physician was not physically present at the time the task was performed.

Two general categories were explored using the P.A. questionnaires. The first was concerned with the degree of independence exercised by the P.A.'s as perceived by themselves. Each of the four levels of frequency were totaled in each column. These figures were totaled for all P.A.'s and all task categories and averaged. Any task being done more than once a month was considered as being done frequently. Those tasks that were done frequently and without direct supervision were considered an index of independence. Those that were done frequently with direct supervision were considered an index of dependence. Only the Before Training and After Training periods were considered in this analysis since, theoretically, all of the tasks performed in the During Training period were under direct supervision.

Figure 5 illustrates the average percent of tasks performed without direct supervision, before and after training. 46,7% of these tasks are being performed frequently as graduates as compared to 27.7% before being trained as P.A.'s. Figure 6 illustrates how the individual P.A.'s compare with each other in the performance of frequently unsupervised tasks. P.A.'s A through E all work in private practices and P.A.'s F through K work in institutions. It is interesting to note that, with one exception, all of those in private practices are above the average and again, with one exception, all those in institutions are below the average. This particular analysis implies that P.A.'s employed in private practice have a greater level of independence than those employed in institutions. However, this shall be explored further by using another analytical method.

Figure 7 illustrates the percentage of tasks performed frequently without direct supervision. History taking, physical examination and medical tasks are performed much more frequently on an independent basis that are the other categories. This is not surprising since the tasks in these categories are primarily time consuming, routine tasks that bog the physician down. It seems logical that he would delegate tasks in these areas more extensively and frequently. One reason that the tasks listed under Medical Tasks are performed more frequently is that most of the P.A.'s included in the study work for internists, and the others work for G.P.'s who primarily take care of medical and pediatric problems. This also explains why those tasks listed under Surgical Tasks are performed less frequently. Another factor relating to the relatively high degree of independence in performing medical tasks is

Average percent of tasks performed without direct supervision, before and after training. Figure 5.

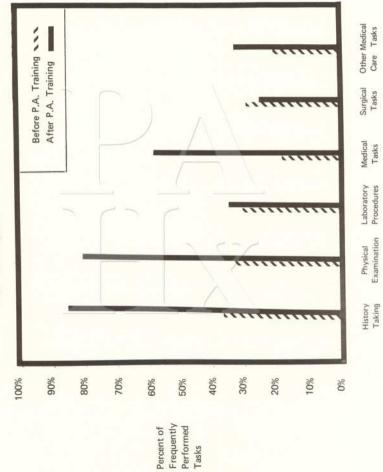


Frequency of Performance

(average-before) (average-after)  $_{\times}$ Before P.A. Training After P.A. Training P.A.'s in Institutional Practice Precent of tasks performed frequently without direct supervision, for I 9 ш ш P.A.'s in Private Practice individual P.A.'s. O 8 Figure 6. 40% 100% 20% 30% %06 %08 %02 %09 10% %0 20% Frequently Percent of Performed

Tasks

Percent of tasks performed frequently without direct supervision, by major task categories. Figure 7.



that, with a few exceptions, most of the clinical training of this sample group was in internal medicine.

The second analysis done on the data from the P.A. questionnaires was concerned with the frequency of task performance, comparing the Before/During Training periods with the After Training period. This analysis was done by considering each task separately. The most frequent performance in the Before/During period was compared to the most frequent performance in the After period. All those tasks in which there was no frequency change were considered "maintained". Those tasks that were performed less frequently in the After period were considered "decreased". And those which were performed more frequently in the After period were considered "increased". This gave some indication of how the P.A. was being utilized with regard to his past task performance.

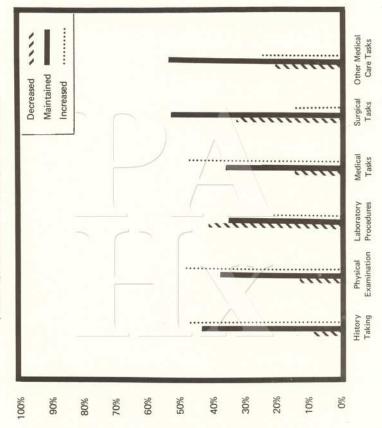
On the average, 45% of the tasks were maintained in frequency of performance, while 26% were decreased and 29% were increased. Figure 8 illustrates how the individual P.A.'s compared with each other. Again, with one exception, those in private practices had a higher percent of increased frequency in task performance than did those in institutional practices. Also, the fact that the percent of decreased frequency was lower in the private practices further corroborates the observation that the P.A.'s skills are being utilized more extensively in that setting.

Figure 9 shows that the major task categories of history taking, physical examination and medical tasks have notably higher percentages in the increased frequency columns. This is consistent with the first analysis as illustrated in Figure 7. Laboratory procedures are markedly decreased. This is because there is another member of the team designated to do the laboratory procedures in all of the study sites. Another reason for the high percent of decreased frequency in this category is that the P.A.'s were required as students to perform many laboratory procedures as a learning mechanism and, naturally, are not required to do them as graduates.

The third analysis was done on the data from the physician questionnaires, concerning the physician's judgement of the P.A.'s level of responsibility and competence in the performance of each task. Each physician was asked to check one of the following categories for each task: "I have no knowledge of his ability"; "Cannot perform at all"; "Can perform under close supervision"; "Can perform under limited supervision"; "Can perform with supervisor's initiative and approval, but under his own direction"; "Can perform under his own initiative and direction"; and "Needs additional training". This analysis was done to determine the level of independence of the P.A. as perceived by the M.D.

..... 1111 P.A.'s in Institutions Percent of tasks decreased, maintained and increased with regard to Maintained Decreased Increased I O past task performance, for individual P.A.'s. P.A.'s in Private Practice 0 0 B A Figure 8. 100% %06 40% 80% %02 %09 20% 30% 20% 10% %0

Percent of tasks decreased, maintained and increased with regard to past task performance, for each major task category. Figure 9.



Those tasks that the physicians felt could be performed without direct supervision, the fifth and sixth categories, were considered an index of independence. Figure 10 shows how the individual M.D.'s compared in their expectations of the level of independence to be exercised by the P.A.'s. Although there are two physicians in private practices with higher than average expectations and only one in institutional practice with a higher than average expectation, the difference between the two types of settings is not as notable as were the differences found in the data from the P.A. questionnaires. The physician average is higher than the P.A. average seen in Figure 6. This means that some of the P.A.'s in institutional settings have lower perceptions of their own levels of independence than do their supervising physicians.

Figure 11 illustrates the percentage of tasks that the physicians expect the P.A.'s to perform without direct supervision by major task categories. Again, the three highest are history taking, physical examination and medical tasks. So the physicians and the P.A.'s seem to be in accord on what types of tasks are being performed on an independent basis.

The final analysis compares the findings of the first two analyses with each other. It was done as another attempt to determine the level of independence as perceived by the P.A.'s themselves. This method compared the percentage of tasks performed frequently on a dependent basis to the total number of frequently performed tasks.

Figure 12 illustrates how the individual P.A.'s compare when using this method of analysis. Those with the lowest percent of tasks performed under direct supervision are considered most independent and are at the top of the scale. By this analysis, the P.A. in private practice is no more independent than the P.A. in an institution. The difference is actually in the number of tasks being performed. The private practice P.A.'s perform many more tasks on a frequent basis than do those in institutions. This is not surprising since those in the institutions are in more specialized areas while those in private practices have both inpatient and outpatient duties and see a wider variety of problems.



Percent of Tasks that M.D.'s expect P.A.'s to perform without direct supervision, by task category. Figure 11.

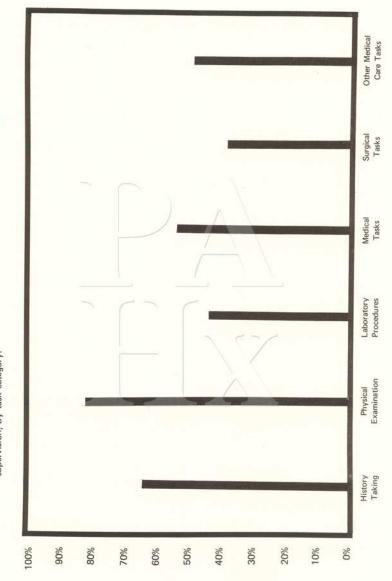
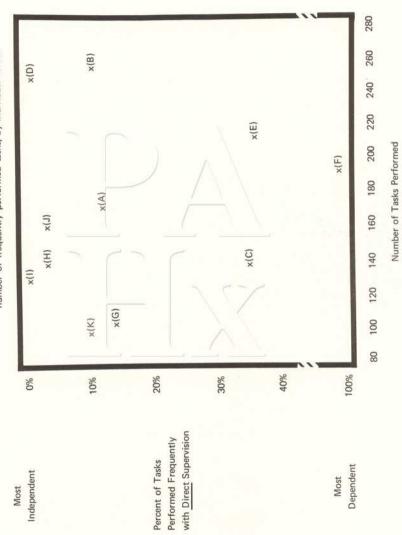


Figure 12. Level of independence, comparing percent of tasks frequently performed with direct supervision to total number of frequently performed tasks, by individual P.A.'s.

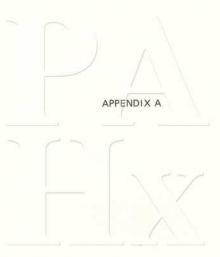


Frequently

#### SUMMARY

In summary, the primary purpose of this study was to test the methods of analysis designed to explore two basic aspects of task performance by physician's associates—utilization of skills and extent of independence (or dependence). The methods employed in this study proved to be workable. Other types of analysis could and should be done using the same data from the task questionnaire. Although it is of interest to know that this type of analysis can be applied to the performance of the P.A. it would be even more useful to test whether or not the performance of the physician can be analyzed. On the basis of this study it seems reasonable to recommend that a similar test be conducted, analyzing physician task performance. If that were to prove feasible, then a large scale study, using random and larger sample sizes, should be conducted to determine if, how, and in what tasks the P.A. relieves the physician from his traditional duties. It is further recommended that the same method be used to study other types of physician extendors to that the various types can be compared with each other. This would be of great value to those agencies considering the promotion of the various types of training programs.





### SUPPLEMENTARY INFORMATION

At the end of the questionnaires both the physicians and the P.A.'s were asked to make comments on the curriculum of the P.A. program. They were supplied with copies of the courses taken by the individual P.A.'s involved in this study. There were four basic questions asked.

The first question was "If you had to choose three subjects to be dropped from the P.A. curriculum....what would they be?" It was explained that the answers should not necessarily mean that they thought those courses were unimportant but that they were the <u>least</u> necessary of those taken by the P.A. The responses were as follows:

Inorganic Chemistry	(4 M.D.'s, 3 P.A.'s)
Essentials of Chemical Biology	(1 M.D., 1 P.A.)
Basic Principles of Data	
Processing	(3 M.D.'s, 4 P.A.'s)
Electrocardiography	(2 M.D.'s)
Medical Electronics	(4 M.D.'s, 8 P.A.'s)
Library Research	(1 M.D., 1 P.A.)
Pulmonary Function/	
Inhalation Therapy	(2 M.D.'s, 1 P.A.)
Introduction to Animal	
Experimentation	(2 M.D.'s, 1 P.A.)
Faculty Health Clinic	(1 M.D.)
Basic Clinical Lab	(3 P.A.'s)
Community Health	(3 P.A.'s)
Medical Inpatient Service	(1 P.A.)

The next question was "If you had to choose three subjects to be exapnded, what would they be?" The responses were:

Pharmacology	(5 M.D.'s, 4 P.A.'s)
Ophthalmology	(1 M.D.)
Cardiology	(2 M.D.'s)
Medical Terminology	(1 M.D.)
Patient Evaluation	(2 M.D.'s, 5 P.A.'s)
Clinical Medicine	(4 M.D.'s, 3 P.A.'s)
Anatomy and Physiology	(1 M.D., 5 P.A.'s)

Electrocardiography	(1 M.D.)
Community Health	(3 M.D.'s, 1 P.A.)
Pulmonary Function/	
Inhalation Therapy	(1 M.D.)
Medical Outpatient Service	(1 M.D., 1 P.A.)
Basic Clinical Lab	(1 P.A.)
Surgical Outpatient Service	(1 P.A.)
Radiology	(3 P.A.'s)
History, Philosophy and	
Ethics of Medicine	(1 P.A.)
Psychosomatic Medicine	(2 P.A.'s)
Pediatrics	(1 P.A.)

The third question was "List three subjects not included in the P.A. program curriculum that you feel would have better qualified him (you) for work in your practice." The responses were:

Gynecology	(2 M.D.'s, 1 P.A.)
Pediatrics	(2 M.D.'s, 2 P.A.'s
Radiology	(1 M.D., 3 P.A.'s)
Psychiatry	(4 M.D.'s)
Dermatology	(2 M.D.'s, 1 P.A.)
ENT	(2 M.D.'s, 1 P.A.)
English Grammar	(1 M.D., 1 P.A.)
Interviewing Techniques	(1 M.D.)
Use of the Problem Oriented	
Record	(1 M.D.)
Family Practice Course	(1 M.D., 3 P.A.'s)
Neurology	(1 M.D.)
Gastroenterology	(1 M.D.)
Rheumatology	(1 M.D.)
Adolescent Medicine	(1 P.A.)
Administration	(1 P.A.)
Special Procedures	(1 P.A.)
Minor Surgery	(1 P.A.)
Psychology	(1 P.A.)

The subjects that are deemed least necessary are Chemistry, Data Processing and Electronics. The P.A. program has already deleted Data Processing and Electronics from the curriculum. Those subjects that seemed to be most valuable to the practitioners were Pharmacology, Patient Evaluation, Clinical Medicine, Anatomy and Physiology, Community Health, and Radiology. Psychiatry was recommended by four of the M.D.'s but not by any of the P.A.'s. In summary, it seems that the greatest need is in the basic clinical subject areas and not so much in the pure sciences.



APPENDIX B

This section contains the list of tasks that were used in the questionnaires.

### HISTORY TAKING AND SCREENING

- 1. Screen patients via telephone to determine need for medical attention
- 2. Receive patients on arrival, i.e., introduce self, obtain patient's name
- 3. Screen patients on arrival to determine who should see patient
- 4. Review patient's medical record
- 5. Obtain patient's chief complaint
- 6. Evaluate symptoms of patient complaining of abdominal pain
- 7. Evaluate symptoms of patient complaining of anxiety
- 8. Evaluate symptoms of patient complaining of chest pain
- 9. Evaluate symptoms of patient complaining of constipation
- 10. Evaluate symptoms of patient complaining of depression
- 11. Evaluate symptoms of patient complaining of ear trouble
- 12. Evaluate symptoms of patient complaining of eye problems
- 13. Evaluate symptoms of patient complaining of indigestion
- 14. Evaluate symptoms of patient complaining of muscle pain
- 15. Evaluate symptoms of patient complaining of nasal or sinus problems
- 16. Evaluate symptoms of patient complaining of nausea, vomiting, or diarrhea
- Evaluate symptoms of patient complaining of nontraumatic joint pain or swelling
- Evaluate symptoms of patient complaining rashes, sores, warts or other skin problems
- 19. Evaluate symptoms of patient complaining of rectal bleeding
- 20. Evaluate symptoms of patient complaining of shortness of breath
- 21. Evaluate symptoms of patient complaining of sore throat or cough
- 22. Evaluate symptoms of patient complaining of trouble swallowing
- 23. Evaluate symptoms of patient complaining of urinary problems
- 24. Obtain past medical history
- 25. Obtain family and social history
- 26. Conduct a review of systems
- 27. Obtain prenatal history
- 28. Obtain developmental history of a child
- Question patient about symptoms of possible side effects of medication or treatment

### PHYSICAL EXAMINATION

### Adults

- 1. Observe patient's general appearance and behavior
- 2. Determine patient's mental status (i.e., level of consciousness, orientation, etc.)
- 3. Measure height and weight
- 4. Measure blood pressure
- 5. Take radial pulse
- 6. Take apical pulse with stethoscope
- 7. Take patient's temperature
- 8. Measure respiratory rate
- 9. Test function of the cranial nerves
- 10. Test coordination and cerebellar function/
- 11. Test reflexes
- 12. Test sensation
- 13. Examine skin, e.g., for rashes or cellulitis
- 14. Examine head, e.g., for trauma
- 15. Examine nose, e.g., for inflammation
- 16. Examine gums and teeth, e.g., for caries or gingivitis
- 17. Examine mouth and throat for inflammation or sores
- 18. Examine ears using otoscope
- 19. Test hearing acuity, e.g., with watch
- Examine eyes externally (i.e., conjunctiva, extraocular muscles, pupillary reactions)
- 21. Examine eyes using ophthalmoscope
- 22. Examine external lymph nodes
- 23. Examine thyroid, e.g., for nodules
- 24. Examine cervical and lumbar spine
- 25. Examine breasts
- 26. Examine lungs for abnormal findings, e.g., rales, rhonechi, dullness
- 27. Examine heart for abnormal sounds, e.g., murmurs or extra beats
- 28. Examine extremities for pulses, edema, varicosities, color
- 29. Examine abdomen for organ enlargement, masses, bladder distnesion
- 30. Examine abdomen for tenderness or guarding
- 31. Examine for hernias (inguinal, femoral, or ventral)
- 32. Perform rectal examination
- 33. Perform pelvic examination

- 34. Examine bones for tenderness, deformity, signs of fracture
- 35. Examine joints for range of motion, swelling, internal derangement, tenderness
- 36. Examine muscles for strength, size, tone, tenderness

# Infants, Children, and Prenatal

- 37. Observe children for abnormal behavior patterns
- 38. Weigh baby
- 39. Measure baby's length and head circumference
- 40. Take child's temperature, pulse, and respiratory rate
- 41. Measure child's blood pressure
- 42. Perform general physical examination on child
- Perform prenatal examination, (i.e., measure height of fundus, determine position of fetus, etc.) after initial visit

# General Physical Examination Tasks

- 44. Explain procedures used during examination, e.g., position, breathing
- 45. Position or hold adult patient for examination or treatment
- 46. Restrain or control children for examination or treatment

LABORATORY

### Injections and IV's

- 1. Give subcutaneous injections
- 2. Give intradermal injections
- 3. Give intravuscular injections
- 4. Give intravenous injections
- 5. Draw blood by fingerstick
- 6. Draw blood from a vein
- 7. Start an I.V.
- 8. Check I.V. site for infiltration, phlebitis, or cellulitis
- 9. Administer tine test for tuberculosis
- 10. Perform skin tests for allergies
- 11. Read intradermal skin tests, (e.g., TB, fungal, or allergy)

## Hematology

- 12. Measure hematocrit
- 13. Measure hemoglobin
- 14. Perform red cell or white cell count using manual counting chamber
- 15. Operate automatic cell counter (Coulter counter)
- 16. Calculate erythrocyte indices
- 17. Prepare and stain blood smear
- 18. Perform differential white cell count
- 19. Evaluate red cell morphology
- 20. Measure E.S.R. (erythrocyte sedimentation rate)
- 21. Perform bleeding time procedures
- 22. Measure prothombin time

### Urine

- 23. Record color, gross appearance, and odor of uring specimen
- 24. Test urine for sugar, protein, ketones, pH
- 25. Measure uring specific gravity or osmolarity
- 26. Examine urine sediment under microscope

### Bacteriology

- 27. Describe or record characteristics of sputum or mucus
- 28. Take throat culture specimen
- 29. Take nasopharyngeal culture specimen
- 30. Take blood culture specimen
- 31. Take stool culture specimen
- 32. Take wound culture specimen
- 33. Take urethral or vaginal culture specimen
- 34. Prepare bacteriological culture medium
- 35. Inoculate samples on bacteriological culture medium (plate or tube)
- 36. Interpret colony growth on bacteriological culture medium
- 37. Prepare and stain alide of bacteriological specimen
- 38. Interpret stained bacteriological slide under microscope
- 39. Prepare wet mounts of vaginal specimens

### Stool

- 40. Describe or record characteristics of stool or vomitus
- 41. Examine stool for gross blood
- 42. Test stool for occult blood (guaiae, Hematest, etc.)
- 43. Examine stool under microscope for protein
- 44. Examine stool under microscope for fat
- 45. Examine stool for parasites

# X-Ray

- 46. Place patient in radiographic positions
- 47. Take routine X-rays, i.e., chest, abdomen, long bones, skull, and spine
- 48. Develop, wash, and dry exposed X-ray films
- 49. Read X-ray films for technical adequacy
- 50. Point out possible abnormalities on X-ray film to physician
- 51. Interpret routine X-rays, i.e., chest, abdomen, long bones, skull, and spine

# Machines

- 52. Test intraocular pressure using tonometer
- 53. Test pulmonary function using spirometer
- 54. Test adult's visual acuity using Snellen chart
- 55. Test child's visual acuity using Snellen chart
- 56. Test adult's hearing acuity with audiometer
- 57. Test child's hearing acuity with audiometer
- 58. Take electrocardiogram (EKG, ECG)
- 59. Read electrocardiogram for technical adequacy
- 60. Identify abnormal cardiac rhythms on electrocardiogram or cardiac monitor
- 61. Measure basal metabolic rate (BMR)

### Tubes and Endoscopes

- 62. Insert nasogastric or Levine tube
- 63. Measure gastric acidity
- 64. Perform histamine (Histalog) stimulation test
- 65. Perform signoidoscopy (proctoscopy)

### Other

- 66. Take cervical smear for Pap test
- 67. Perform urine test for pregnancy
- 68. Perform glucose tolerance tests (I.V. or oral)
- 69. Prepare blood, urine, or bacteriological specimens for shipment

#### MEDICINE

### General Medicine

- Explain or answer patient's questions about treatments, test procedures or disease
- Explain or answer patient's questions about medication, e.g., purpose, dose, schedule, side effects
- 3. Teach patient or family how to administer injections
- 4. Plan special diets, e.g., salt free, diabetic
- Review prothrombin or clotting times to determine proper dose of anticoagulant
- Review blood sugar or fractional urine values to determine proper dose of insulin
- 7. Explain or answer questions about methods of contraception
- 8. Teach prepartum or postpartum exercises
- 9. Teach prepartum classes
- 10. Explain or answer mother's questions regarding postpartum care
- 11. Explain or answer mother's questions on newborn care
- 12. Teach newborn classes, e.g., baby bath demonstrations, feedings
- 13. Explain or answer parent's questions on child development problems
- Instruct parents in care of children with communicable diseases, e.g., fever control, isolation
- 15. Teach parent recognition and prevention of allergies in children

### Medical Counseling and Treatment

- Counsel and instruct patient in the treatment regimen for abdominal pain of unknown cause
- 17. Counsel and instruct patient in the treatment regimen for abrasions
- 18. Counsel and instruct patient in the treatment regimen for acne
- 19. Counsel and instruct patient in the treatment regimen for acute bronchitis

- 19. Counsel and instruct patient in the treatment regimen for acute bronchitis
- 20. Counsel and instruct patient in the treatment regimen for acute otitis media
- 21. Counsel and instruct patient in the treatment regimen for acute tonsillitis
- 22. Counsel and instruct patient in the treatment regimen for alcoholism
- 23. Counsel and instruct patient in the treatment regimen for ankle sprain
- Counsel and instruct patient in the treatment regimen for arteriosclerotic heart disease
- 25. Counsel and instruct patient in the treatment regimen for asthma
- 26. Counsel and instruct patient in the treatment regimen for bacterial pneumonia
- 27. Counsel and instruct patient in the treatment regimen for cellulitis
- Counsel and instruct patient in the treatment regimen for chest pain of unknown cause
- 29. Counsel and instruct patient in the treatment regimen for constipation
- 30. Counsel and instruct patient in the treatment regimen for dental caries
- 31. Counsel and instruct patient in the treatment regimen for duodenal ulcer
- 32. Counsel and instruct patient in the treatment regimen for emphysema
- 33. Counsel and instruct patient in the treatment regimen for essential hypertention
- 34. Counsel and instruct patient in the treatment regimen for exogenous obesity
- 35. Counsel and instruct patient in the treatment regimen for finger sprain
- Counsel and instruct patient in the treatment regimen for functional heart murmurs
- 37. Counsel and instruct patient in the treatment regimen for hemorrhoids
- Counsel and instruct patient in the treatment regimen for hypertensive heart disease
- 39. Counsel and instruct patient in the treatment regimen for indigestion of unknown causes
- 40. Counsel and instruct patient in the treatment regimen for iron deficiency anemia
- 41. Counsel and instruct patient in the treatment regimen for laceration
- Counsel and instruct patient in the treatment regimen for menopausal syndrome
- 43. Counsel and instruct patient in the treatment regimen for muscle contusion
- 44. Counsel and instruct patient in the treatment regimen for osteoarthritis
- 45. Counsel and instruct patient in the treatment regimen for respiratory allergy
- Counsel and instruct patient in the treatment regimen for streptococcal sore throat
- 47. Counsel and instruct patient in the treatment regimen for trichomonal vaginitis
- Counsel and instruct patient in the treatment regimen for uncomplicated, adult-onset diabetes mellitus
- Counsel and instruct patient in the treatment regimen for URI (upper respiratory infection)

- Counsel and instruct patient in the treatment regimen for urinary tract infection
- 51. Counsel and instruct patient in the treatment regimen for viral gastroenteritis
- 52. Give supportive care to prevent or deal with a depression
- 53. Give supportive care to prevent or deal with an anxiety reaction

### SURGERY

### General

- Describe or record characteristics of drainage from chest tubes, stomach tubes, etc.
- 2. Describe or record characteristics of drainage from incision or wounds
- 3. Check dressing, e.g., for cleanliness
- 4. Apply or change sterile dressings
- 5. Stop minor bleeding
- 6. Control arterial bleeding
- 7. Examine and describe burns, e.g., extent, degree, source
- 8. Identify insect and snake bite wounds
- 9. Clean wound, cut, or abrasion
- 10. Debride superficial wound or burn
- 11. Remove splinters
- 12. Check incisions, wounds, or burns for progress of healing
- 13. Remove sutures
- 14. Administer routine minor first aid
- 15. Give care to patient with colostomy or ileostomy
- 16. Perform a fecal disimpaction

### Minor Surgery

- 17. Clean ears of impacted wax
- 18. Remove foreign body from ear canal
- 19. Pierce ears for earrings
- 20. Remove foreign body from conjunctiva
- 21. Remove foreign body from cornea
- 22. Remove foreign body from nose
- 23. Control anterior nasal hemorrhage (simple nose bleed)
- 24. Control posterior nasal hemorrhage

- 25. Administer tissue infiltration anesthesia
- 26. Administer digital block anesthesia
- 27. Inject thrombosing agents into hemorrhoids or varicose veins
- 28. Assist physician with minor surgery
- 29. Suture superficial laceration
- 30. Incise and drain abscess (I & D)
- 31. Perform venous cutdown
- 32. Remove ingrown toenail
- 33. Excise wart or wen
- 34. Excise superficial fatty tumors
- 35. Perform superficial biopsy
- 36. Insert packing into incision, wound or cavity
- 37. Insert or adjust wound drain

# Orthopedics

- 38. Instruct patient in doing simply physical exercises
- 39. Apply manual massage to relieve muscle pain
- 40. Teach patient to use crutches or cane
- 41. Tape or apply Ace bandage to ankle, wrist, knee, or chest
- 42. Apply sling
- 43. Apply simple splint to possible or untreated fracture of extremity
- 44. Prepare necessary ingredients for plaster cast or splint
- 45. Apply finger or hand splint
- 46. Apply plaster arm splint
- 47. Apply plaster leg splint
- 48. Apply cervical collar
- 49. Reduce simple fractures
- 50. Apply short-arm plaster cast
- 51. Apply long-arm plaster cast
- 52. Apply short-leg plaster cast
- 53. Apply long-leg plaster cast
- 54. Apply walking plaster cast
- 55. Remove, reinforce, or bivalve plaster cast
- 56. Give injection into bursa
- 57. Give injection into joint

## Genitourinary

- 58. Catheterize the urinary bladder in adult male
- 59. Catheterize the urinary bladder in adult female
- 60. Catheterize the urinary bladder in child
- 61. Give prostatic massage
- 62. Perform circumcision in newborn
- 63. Perform circumcision other than in newborn
- 64. Perform a vasectomy

# Obstetrics-Gynecology

- 65. Cauterize cervix
- 66. Insert intrauterine contraceptive device (IUD)
- 67. Examine patient to determine progress of labor
- 68. Instruct patient in labor on how to breathe, relax, bear down
- 69. Perform routine vaginal deliveries
- 70. Assist physician with vaginal deliveries
- 71. Pack vagina to control hemorrhage
- 72. Perform a D & C
- 73. Assist physician with a D & C
- 74. Perform cesarian section
- 75. Assist physician with cesarian section

### **Emergency Procedures**

- 76. Accompany ambulance on calls
- 77. Load or unload patients from ambulance on stretchers
- 78. Lift, turn, or position patients with injuries
- 79. Defibrillate patient
- 80. Intubate patient's trachea, i.e., pass endotrachial tube
- 81. Perform a lumbar puncture (spinal tap, LP)
- 82. Perform a phiebotomy
- 83. Perform a thoracetesis or paracentesis
- 84. Perform an arterial puncture
- 85. Perform closed chest cardiac massage
- 86. Pump stomach
- 87. Rotate tourniquets, e.g., for patient in pulmonary edema
- 88. Suction trachea, i.e., perform deep endotracheal suction
- Use IPPB equipment (e.g., Bird respirator) to help patient in respiratory distress
- 90. Ventilate patient with Ambu bag and face mask

# Operating Room

- 91. Sterilize equipment
- 92. Shave and scrub patient for surgery, delivery, or examination
- 93. Ground patient, e.g., for electrical cautery, defibrillation
- 94. Administer inhalation anesthetics
- 95. Set up surgical back table with sterile instruments and equipment
- 96. Pass instruments to surgeon during operation
- 97. Assist physician with an abdominal hysterectomy
- 98. Assist physician with an appendectomy
- 99. Assist physician with a breast biopsy
- 100. Assist physician in excising a ptervojum
- 101. Assist physician with a fistulectomy
- 102. Assist physician with gall bladder surgery, e.g., cholecystectomy
- 103. Assist physician with a hemorrhoidectomy
- 104. Assist physician with hernia surgery, e.g., herniorrhaphy
- 105. Assist physician with a tonsillectomy and/or adenoidectomy
- 106. Assist physician with a vein ligation or stripping
- 107. Perform an abdominal hysterectomy
- 108. Perfrom an appendectomy
- 109. Perform a breast biopsy
- 110. Perform an excision of a ptervojum
- 111. Perform a fistulecotomy
- 112. Perform gall bladder surgery, e.g., a cholecystectomy
- 113. Perform a hemorrhoidectomy
- 114. Perform hernia surgery, e.g., a herniorrhaphy
- 115. Perform a tonsillectomy and/or adenoidectomy
- 116. Perform a vein legation or stripping

### OTHER MEDICAL CARE TASKS

- 1. Consult doctor or nurse to obtain information or advice on patient care
- Make suggestion to physician regarding patient care, e.g., need for medication, treatment, test
- Coordinate patient treatment plan with other agencies, e.g., social service, welfare, school
- Plan patient discharge from hopsital, e.g., referrals needed, health education needs, family or home preparation
- 5. Write progress notes in patient's chart
- 6. Dictate discharge summaries
- 7. Dictate operative summaries
- Write orders in patient's chart or make out prescriptions for physician's countersignature

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- 9. Accompany physician on house calls, nursing home rounds, or hospital rounds
- 10. Make housecalls without physician
- 11. Make nursing home rounds without physician
- 12. Make hospital rounds without physician

### Administration

- 1. Make and confirm appointment date and time
- Explain to waiting patients what delay to expect when running behind schedule
- 3. Escort patient to examination or treatment room
- 4. Receive calls and answer questions from patients or prospective patients
- 5. Explain doctor's fees to patients
- 6. Answer complaint letters from patients
- Attend meetings and participate in community activities related to doctor's practice
- 8. Extablish and maintain personal information file on each patient
- 9. Arrange meetings and conferences
- 10. Open and sort incoming mail
- 11. Run errands for doctor
- 12. Screen phone calls and independently handle as many as possible
- 13. Answer correspondence on an independent basis
- 14. Draft letters for doctor's signature
- 15. Pull or file patient's medical record
- Summarize doctor's notes and transfer information to patient's permanent record
- 17. Prepare and replenish supplies in physician's bag
- 18. Complete nonmedical portion of medical record
- 19. File reports and correspondence in patient's medical chart
- 20. Pull medical record files for scheduled appointments
- 21. Arrange for patient's admission to hospital
- Explain consent form, obtain patient's signature and sign as witness to signature
- 23. Instruct patient on blood bank operation and arranging for donors
- 24. Arrange for external and internal custodial care of building
- 25. Order medical supplies, medications and office supplies
- Inspect all areas and rooms for proper housekeeping, temperature, and adequate supplies
- 27. Traih other employees
- 29. Screen night telephone calls
- 30. Maintian supplies of sterile instruments
- 31. Accumulate and organize history, physician and laboratory data

- 32. Complete, submit and file insurance forms
- 33. Maintain a file of paid and unpaid invoices
- 34. Call patient or guarantor in regard to payment of bills
- 35. Complete forms to assign accounts to an outside collection agency
- 36. Make bank deposits
- 37. Reconcile bank accounts
- 38. Establish and control petty cash fund
- 39. Make financial arrangements with patients
- 40. Obtain and record billing information for hospital or home visits by physician
- Receive and review copy of a multiple-purpose patient visit record after doctor or staff sees patient
- 42. Prepare charge slips for services to patient
- 43. Complete insurance forms for filing insurance claims



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