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January 19, 1970

Dr. Barnes Woodhall Chancellor Duke University Allen Building Campus

Dear Barnes:

Last April we submitted a request to Rockefeller Foundation for support of an expansion of our Physician's Assistant Program. Rockefeller felt that the amount was too great for their budget and have requested that Carnegie Corporation and Commonwealth Fund Join with them in its funding.

The attached letter from Rockefeller Foundation is self explanatory. I also had a call today from Miss Margaret Mahoney at Carnegie Corporation. She requests that a letter be sent to Carnegie from you, stating your understanding and your support for the request. Thus far, there has been no word from Commonwealth Fund, but I am reasonably certain that it will arrive in due time.

The proposal includes support for an enlarged class size, which has already been accomplished in anticipation of these funds (to 40 per class). It also proposes a small social experiment in which we will select an urban neighborhood and a rural neighborhood, each with about 1000 people, select two residents of each as neighborhood representatives, who will work, in turn, with a well supervised physician's assistant. These individuals will survey the health problems in each neighborhood, act as a surveillance system, and attempt to assist the people in obtaining proper care by acting as intermediaries.

All three foundations plan to present their trustees a request for a total of \$150,000 over a three year period.

I would greatly appreciate a letter from you to each, so that the proposal can be considered by their trustees. The original request has gone through the usual channels and has receive the proper endorsements and clearances.

With best regards,

Very truly yours,

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E. Harvey Estes, Jr., M.D. Professor and Chairman

EHE: If

CC: Mr. Roser Thaler Dr. William Anlyan

Dr. Helen Kotin

The Rockefeller Foundation

111 WEST SOTH STREET, NEW YORK, N. Y. 10020

MEDICAL AND NATURAL SCIENCES

CABLE: ROCKFOUND, NEW YORK TELEPHONE: GOLUMBUS 5-8:00

January 13, 1970

Deer Dr. Estas:

As you know from Dr. Nathem, the Madical and Natural Sciences officers propose to recommend a grant of \$150,000 to Duke University toward support of an enlarged physicien's assistant program. We plan to present this proposal to our frustees at a meeting of the Executive Committee on Jenkery 30, 1970. To meet our administrative requirements to will need to have an official letter of request for the grant from the President of Duke University, indicating that the University will accept and administer the funds, if provided.

We shall appreciate it if you will have such a letter sent to us at your earliest convenience.

Sincerely yours,

John M. Weir M.D.

Dr. Harvey Estes, Jr. Department of Community Health Sciences Dails University Medical Contor Extrems, North Carolina

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Puke Aniversity Purham North Carolina

Office of the Chanceller

January 22, 1970

Dear Dr. Weir,

I am delighted that the Medical and Natural Sciences officers of The Rockefeller Foundation propose to recommend a grant of \$150,000 to Duke University toward support of an enlarged physician's assistant program.

As you know, we have a high level of leadership in this area of community medicine in the person of Harvey Estes. He has not only imaginative ideas in neighborhood health models, but possesses a hard-headed and practical approach to necessary experimentation. Many of our young physicians have been attracted to both of these activities. Our own well demarcated urban and rural population areas lend considerable validity to these health care models.

Duke University will administer any funds granted by The Rockefeller Foundation in full accordance with the directions of the Foundation.

Sincerely yours,

Barnes Woodhall, M.D. Chancellor pro tem

Dr. John M. Weir Director, Medical and Natural Sciences The Rockefeller Foundation 111 West 50th Street New York, New York 10020

Blind Copy - Dr. Estes

VDr. Anlyan

Dr. Helen Kotin

Mr. Roger Thaler

Office of the Chanceller

January 22, 1970

Dear Miss Mahoney,

I am writing in support of the request to the Carnegie Corporation for funding of an enlarged physician's assistant program at the Duke University Medical Center. The money requested will enable Dr. Estes not only to enlarge the class size but it will enable him to engage in a social experiment which will bring in new information and provide a new kind of service to the neighborhoods in which the experiments are conducted. The world in which we live, because of discrete and manageable population distribution, seems ideal for such studies and we do have very authentic leadership.

Should the Corporation see fit to make a grant, and I certainly hope this will be the case, Duke University will administer the funds in full accordance with directions of the Corporation.

With my personal regards,

Sincerely,

Barnes Woodhall, M.D.
Chancellor pro tem

Miss Margaret Mahoney, Executive Associate Carnegie Corporation 437 Madison Avenue New York, New York 10022

Blind copy - Dr. Estes Dr. Anlyen Roger Theler Dr. Helen Kotin

Duke Aniversity Parham Forth Carolina

Office of the Chuncellar

January 22, 1970

Dear Dr. MacLeod,

I am writing in support of the request to the Commonwealth Fund for funding of an enlarged physician's assistant program at the Duke University Medical Center.

As you know, we have a high level of leadership in this area of community medicine in the person of Harvey Estes. He has imaginative ideas and possesses a hard-headed and practical approach to necessary experimentation. The money requested will enable him to pursue some of these ideas in an area which is ideal for such studies because of discrete and manageable population distribution.

Duke University will administer any funds granted in full accordance with the directions of the Commonwealth Fund.

With appreciation,

Sincerely,

Barnes Woodhall, M.D. Chancellor pro tem

Dr. Colin M. MacLeod Vice President for Medical Affairs The Commonwealth Fund One East 75th Street New York, New York 10021

Blind copy - Dr. Estes

Dr. Anlyan

Dr. Helen Kotin Mr. Roger Thaler